Library Facility Layout Design for Digital Native Generation Felecia1, S. Halim1, D. Wulandari2
1Department of Industrial Engineering, Petra Christian University, Surabaya, Indonesia
2Library Petra Christian University, Surabaya, Indonesia

(felecia @petra.ac.id, halim @petra.ac.id, dian@petra.ac.id)

Abstract—Digital native generation grows up with information technology attached to their daily life. This
advantage changes their way to find information, only with one click they have all the answers in their
gadget. This situation effect library that used to be the source of information, numbers of library visit has
been reduced significantly in the last century. Therefore library needs basic changes to accommodate
digital native generation. Library needs to facilitate their need by repositioning itself as a community hub, a
place to meet, interact, learn and collaborate. Anish I and Arish Ibrahim (2014), propose to use Systematic
Layout Planning (SLP) to design library facility layout. The purpose is to maximize the satisfaction of
employee, management, and library users. This paper gives the framework for systematic layout planning
but has not applied it using computer simulation tool such as CRAFT. Research is conducted to four
universities owned libraries in Surabaya, Indonesia. Two from state universities and another two from
private universities. A heuristic improvement algorithm CRAFT (Computerised Relative Allocation of
Facilities Technique) will be applied to re-layout library facilities. Adjustment to each facility will also be
done and as the result, new library facility layout will be more suitable to meet digital native generation
needs. The implication of this adjustment is additional investment in new facilities and repositioning current
layout. Keywords–Digital native, facility layout, library I. INTRODUCTION One of the traits of digital native
generation is they are always connected to the internet. They are born after 1994 [1] and grew up with
information technology attached in their daily life [2,3]. This advantage changes their way to find
information, only with one click they have all the answers. Library for centuries has always been the source
of information for society. Information kept in form of books, manuscripts, newspapers, maps, films, CD,
DVD, e-books, and other formats. Public and institutional library is organized to serve the needs of
information sourcing and maintaining collections, but nowadays numbers of library visits have been
reduced. Research has been done to know factors which affect students visit libraries in Surabaya [4].
There are 5 latent factors in Library Quality:

| Personal Control (PC) | Information Access (IA) | Library as a Place (LP) | Affect of Service Personal (ASP) | Affect of Service Organizational |

(ASO). The most important factor in a library for digital native generation is information access, but the
number of library visit will not increase even when all library quality is fulfilled. Therefore library need basic
changes to accommodate digital native generation [5,6]. There are three pillars of a modern academic
library: technology as the basic element, space and service. The main function of a modern library in the
user-driven model is to educate their user, not just providing service. Research also has been done to
explore Digital Native Generation needs and wants, and also more detail understanding of stakeholders
goals. Actions need to be taken to increase library visitor, especially from digital native generation. Library
needs to facilitate their need by repositioning itself as a community hub, a place to meet, interact, learn and
collaborate. Research also has been done to know which facility need to be prioritized to achieve this goal.
Digital native generation want the library to have extensive book collections (physical and digital), good wifi
connection, ease of access to online collections, comfortable place with discussion rooms, and friendly
helpful staff [7]. Anish I and Arish Ibrahim [8], propose to use Systematic Layout Planning (SLP) to design
library facility layout. The purpose is to maximize the satisfaction of employee, management, and library
users. This paper gives the framework for systematic layout planning but has not applied it using computer
simulation tool such as CRAFT. II. METHODOLOGY There are many procedures has

been developed to solve facility layout problem, and they can be
classified as optimal algorithms
and heuristic algorithm. Optimal algorithm requires high memory and computer time, but heuristic algorithms produce good enough result but with less resource. Heuristic algorithms for facility layout problems can be divided into: construction, improvement, and hybrid algorithms. Construction algorithms are used to generate new facility by adding facility one by one to an empty location. Improvement algorithm systematically modifies the starting solution and evaluate the result every iteration until no better solution can be found. The quality of improvement algorithm final result depends on starting solution. Therefore hybrid algorithms try to find better solution by combining construction and improvement algorithms [9]. CRAFT (Computerised Relative Allocation of Facilities Technique) originally developed by Armour and Buffa in 1963. CRAFT start the algorithm with initial layout and switch departments pairwise to minimize transportation cost. The result will be close to optimum but the algorithm will not check all possible department switching to find the improved layout, therefore CRAFT can be considered as heuristic improvement algorithm. CRAFT algorithm requires dimensions of the building and departments to arrange, initial layout, transportation or flow between departments, and departments restrictions. This research will use ARC (Activity Relationship Chart) to show importance level between departments, and the result will be used as replacement for flow between department. Departments with high importance level will be weighted higher so they can be placed closer in the improved layout. CRAFT switch facilities to minimize total momentum. Let i and j be the two facilities that will be switched. Where dij is the distance between the facilities, and fij is the flow or importance between facilities. The switching process will be repeated for all n facilities. Calculation for CRAFT algorithm in this research use Microsoft excel facility layout add-in [10]. Final improved layout from CRAFT algorithm will be validated and adjusted to meet digital native generations needs who used these library facilities. The previous study indicates that these generations need a comfortable place to meet, interact, learn and collaborate while continuously connected to the internet. Library needs to repositioning themselves as a community hub for digital native generations, although this may seems to contradict to library main purpose as the center of knowledge and information. III. RESULTS This research is conducted to four university owned library in Surabaya, Indonesia. Two from state universities, Institute Technology of Sepuluh Nopember (ITS) and Universitas Pembangunan Nasional (UPN). Another two from private universities, Petra Christian University (PCU) and University of Surabaya (UBAYA). The previous study in these libraries indicates that most of them already have the facilities which needed by digital native generations, but the placement is not arranged properly. They need facilities like wifi zone, reading and discussion rooms, computers with internet connections, digital and physical collections, online
catalog and library website, electrical plugs and air conditioning area. All four libraries for the case study have similarities, they are situated in more than two floors with each floor has a specific function. Basic function area in libraries is: administration area, books collection area, audio visual area, and reading/discussion area. Library total area is often limited but the number of non-digital collections continues to grow each year which causes library area to be dominated by book shelves. New facilities are placed in an available spare area inside the library. Current library layout consists more of book shelves and traditional tables and chairs for reading. Table 1. Library Facilities for Digital Native Generation

<table>
<thead>
<tr>
<th>Facility</th>
<th>PCU</th>
<th>UBAYA</th>
<th>UPN</th>
<th>ITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Relaxing reading rooms</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Discussion rooms</td>
<td>x</td>
<td>x</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Computers with internet access</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Non-digital collections</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Digital collections</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Tables and chairs</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Online catalogue/library website</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Electrical plug</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Air Conditioner</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
<tr>
<td>Librarian</td>
<td>v</td>
<td>v</td>
<td>v</td>
<td>v</td>
</tr>
</tbody>
</table>

Fig. 1. PCU’s Library 7th floor current condition All four libraries for the case study have similarities, they are situated in more than two floors with each floor has specific function. Basic function area in libraries are: administration area, books collection area, audio visual area, and reading/discussion area. Library total area are often limited but the number of non-digital collections continue to grow each year which cause library area to be dominated by book shelves. New facilities are placed in available spare area inside the library. Current library layout consist more of book shelves and traditional tables and chairs for reading. Initial library layout is gathered by measuring each facility dimension and surveying their functions. A deeper discussion is also conducted with the librarian in each library to determine importance level of each facility through the Activity Relationship Chart. These information needed to find new layout using CRAFT algorithm. Fig. 2. PCU’s Library 7th floor initial layout Fig. 3. CRAFT initial layout for PCU’s Library 7th floor CRAFT algorithm exchange facilities in initial layout to minimize the momentum which measured from distance and importance level of each facility. Exchange will be done for facilities with similar size, in an example in fig. 3 for bookshelf 2 and 4, also for Leisure 1 and 2. The initial layout of the library put leisure 1 area behind the book shelf and leisure 2 far from the stairs. Leisure area is needed by digital native generation to spend time in a library, but currently, it is not strategically placed. As the result, not all visitor know there are leisure area in the 7th floor or reluctant to use it. Leisure area in 7th floor consists of carpeted space with comfortable bean bags and sofas. The final result of the CRAFT algorithm move leisure1 and leisure2 area closer to the stair access to the 7th floor. Book shelves are moved farther because they are still reachable for visitors who want to look or borrow the collections. In the future library non-digital collections also going to be replaced with digital ones. Fig.4. CRAFT result for PCU’s library 7th floor Fig. 5. PCU’s Library 7th floor final layout The process to facility re-layout using CRAFT algorithm also done for other floors in PCU’s library and also for other three libraries which is used in the case study. Not all result significantly different final layout from its initial ones. This is due to the initial layout or current facilities in all four libraries already considering digital native generation needs. Adjustments are still needed after CRAFT algorithm re-layout process. There are many constraints especially in building shapes that cannot be accomodated by CRAFT. Facility adjustment also can be done to improve the function. The
traditional reading area with table and chair can be adjusted to becoming leisure area with sofas and bean bags. IV. DISCUSSION Library re-layout and adjustment for four libraries in Surabaya focus to make these facilities easier to access by digital native generation. A facility like leisure area, discussion room, reading area with chairs and tables, computer with internet connection, audio visual room, and theater are needed by digital native generation. Book shelves and administration area are moved back farther. Table.2. also shows that there are no significant differences for re-layout and adjustment between a public university and a private university. Libraries in this research already improve their facilities from time to time to meet digital native generation needs. Although the number of visits to library still decreasing every year. The implication of this library facility layout adjustment is additional investment in new facilities and repositioning current layout. Many traditional libraries are full of shelves and book collections. It will require a lot of effort to reduce or change these collections into a digital one. The library also required providing more open space for leisure with internet connections. Findings from

EunYoung Yoo-Lee, Tae Heon Lee, and LaTesha Velez

in 2013 [11] shows that millenials undergraduate students in the USA frequent to use the physical library on weekday nights to study or doing collaborative work, and socializing. These findings cannot be applied for library in Surabaya since most of them only open on office hours or until afternoon. But the idea that undergraduate students like to use the space to do collaborative work and socializing can be implemented here. Table.2. Library Re-layout and Adjustment University Floor Re-layout Adjustment PCU 5th 6th 7th 8th Theater room, audio visual room, warehouse Secretariat room, reference area, computer area, book shelves, exhibition area, reading area. Leisure area, book shelves. Children book area, reserved book area. • • • Leisure area and audio visual room are easier to access Transform reading area into leisure area Create more semi cubicle for group discussion UBAYA 2nd 3rd 4th 5th Reading room, collection room, registration and circulation area. Thesis room, journal room. Circulation room and internet room. Reading area, book shelves1. • • Reading area are easier to access Transform reading area into leisure area UPN 2nd 3rd 4th Administrative room, head of library room, locker, books return area. Praying room, reference room, book shelves, reading area Discussion room, thesis room, magazine shelves, journal shelves. • • Area important to library visitor are placed near the access stair Transform reading area into leisure area ITS 1st 2nd 3rd 4th Computer room, reading room. - Book shelves, SNI area, leisure2, sampoerna room, borrowing area. Theater room, audio visual room. • Area important to library visitor are placed near the entrance access V. CONCLUSION The new library facility layout which has been adjusted will fulfill the needs of the digital native generation. Library as a community hub needs to provide open spaces for their visitor, which now dominated by digital native generation. A library must become a place to meet, interact, learn and collaborate. These new library function did not diminish their original purpose as a source of information, but enriched it by adapting to the new needs. Digital native generation tends to look for instant information which available on the internet, and they did not re-check the source. There are many cases of wrong information distributed through the internet and become viral. The library can help to counter this problem by becoming a convenience and easy to access place by digital native generation for information.

ACKNOWLEDGMENT This research was financially supported by the Indonesian Ministry of Research and Technology- Directorate of High Education (Kemenristek-DIKTI).