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# Vol. 13 No. 2 (2011): DECEMBER 2011

Published: 2012-01-24

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**Jonas Yu,** Department of Information Management, Takming College, No.56, Sec.1, Huanshan Rd., Neihu District, Taipei 11451, Taiwan, Province of China **G.A. Widyadana,** Faculty of Industrial Technology, Department of Industrial Engineer-ing, Petra Christian University, JL. Siwalankerto 121-131 Surabaya 60238, Indonesia 59-64

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**[e-ISSN 2087-7439](https://issn.brin.go.id/terbit/detail/1292311306)**



# Makalah

# **A Modeling of Multi-Echelon Suppliers' Chain for Deteriorating Items**

# **Jonas Yu1,2, G.A. Widyadana<sup>3</sup>**

**Abstract**: Inventory models for a policy of retail pricing and perishable items have been developed in many papers, but very few of the studies incorporate both of these effects. This study integrates the two conditions from a three-echelon supplier's chain and offers a mathematical modeling for deteriorating inventory system with an optimal joint-cost policy. Exponentially deteriorating items with no shortages is assumed in this study. Two scenarios are considered. Scenario 1 assumed one supplier, one distributor and one retailer occurs at the regular inventory replenishment time, and scenario 2 assumes two suppliers, one distributor and two competitive retailers that to address this issue, we broaden the benchmark setting by letting the independent retailer channel be a duopoly. The mathematical model describes how the integrated approach to decision making can achieve global optimality as compared to independent decision by the suppliers, the distributor, and the retailers. A computer code is developed to derive the optimal solution. Numerical examples and sensitivity analysis are given to validate the results of the system.

**Keywords**: Deterioration, supply chain, three-echelon inventory system.

# **Introduction**

Historically, the three key members of the supply chain, supplier, distributor and retailer, have been managed independently, buffered by large inventories. Increasing competitive pressures and decreesing marginal profitability are forcing firms to develop supply chains that can quickly respond to customer needs and furthermore reduce the cost on carrying inventory. There are three fundamental stages in the supplier chain: Procurement, production and distribution. Through their coordination, the number of deliveries is derived in corporation with each other to achieve a minimum overall integrated cost.

Deterioration is defined as decay, damage, spoilage, evaporation, obsolescence, pilferage, and loss of utility or loss of marginal value of a commodity that results in decreasing usefulness from the original one. Blood, fish, strawberries, alcohol, gasoline, radioactive chemicals and grain products are examples of deteriorating commodities. In this study, deterioration is assumed to be a function of the onhand inventory within the whole supplier chain.

In order to reduce loss due to deterioration of the products, the members of the supply chains fre quently

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implement a joint decision to the optimal number of deliveries.

Ghare and Schrader [3] were the first authors to consider on-going deterioration of inventory. Then, several researchers have studied deteriorating inventory in recent decades. Bessler and Veinott [2] made the analysis on the integration between the buyer and the supplier by developing a mathematical model with an arborescent structure. Axsater [1] have developed the different models based on the centralized and decentralized echelon. Wee [7] derived the integration model between vendor and buyer for deteriorating items. Rau *et al.* [5] developed production inventory model for deteriorating items under multi echelon supply chain. Similar model is introduced by Rau *et al.* [6]. In their model they considered supplier-buyer integrated model by taking account buyer shoratage. Later Lin and Lin [4] developed two-echelon inventory model by considering completed backorder in the problem.

In this paper, a mathematical model taking into account the integration of the producer, distributor and retailer is developed. Since the three players do not have production rate constraints, so the model is different with Rau *et al.* [5]. Rau *et al.* [5] considered three players in their model who are supplier, producer and buyer. They assumed that the producer has specific production rate. Yu [8] proposed an integrated deteriorating inventory model for a multiechelon supply chain with dual source. The numerical example shows that the integrated approach that takes account of the supplier, the distributor and the retailer is better than the independent approach by the individual player. The model has potential application in a supply chain environment where there is a multi-echelon inventory system. This

<sup>1</sup> Department of Information Management, Takming College, No.56, Sec.1, Huanshan Rd., Neihu District, Taipei 11451, Taiwan. Email: jonasyu@takming.edu.tw

<sup>2</sup> Institute of Industrial Management, National Central University, Chung-li 32054, Taiwan.

<sup>3</sup> Faculty of Industrial Technology, Department of Industrial Engineering, Petra Christian University, JL. Siwalankerto 121-131 Surabaya 60238, Indonesia. Email: gede@peter.petra.ac.id

three-echelon inventory system usually happens in real life.

# **Methods**

### **Mathematical Model**

The mathematical model is developed on the basis of the following assumptions: (a) the demand rate is known and constant; (b) no shortage is allowed; (c) there is no constraint in space, capacity or capital; (d) the rate of replenishment in either distributor or retailers is infinite and on the same time; (e) a constant fraction the on-hand inventory deteriorates and no replacement of deteriorated items is assumed; (f) only a single-product item is considered.

The following notation is used in this study:

- TC : total joint cost for supply chain  $TC_r$  : total cost for all retailers
- $TC_d$  : total cost for distributor  $TC_p$  : total cost for all suppliers
- 
- $Q_{rk}(t)$ : retailer's inventory level at any time *t*,  $k = 1.2.3$
- $Q_d(t)$ : distributor's inventory level at any time *t*
- $Q_{pi}(t)$ : suppliers's inventory level at any time  $t, i =$ 1, 2
- $C_{rk}$  : ordering cost for retailers,  $k = 1,2,3$
- $C_d$  : ordering cost for distributor
- $C_{pi}$  : ordering cost for suppliers,  $i = 1, 2$
- $H_{rk}$  : carrying cost per unit per unit time for retailers,  $k = 1,2,3$
- $H_d$  : carrying cost per unit per unit time for distributor
- $H_{\text{pi}}$  : carrying cost per unit per unit time for suppliers,  $i = 1, 2$
- $P_{rk}$  : deterioration cost per unit per unit time for retailers,  $k = 1,2,3$
- $P_d$  : deterioration cost per unit per unit time for distributor
- $P_{pi}$  : deterioration cost per unit per unit time for suppliers,  $i = 1, 2$
- $d_i$ : demand rate for retailers,  $k = 1,2,3$
- $\theta$  : deterioration rate
- $m_i$ : order arrangement rate,  $i = 1,2$
- : replenishment cycle time for suppliers
- $t_{ri}$  : replenishment cycle time for retailers  $\cdot i =$ 1,2,3….*n*
- $t_d$  : replenishment cycle time for distributor
- : number of deliveries per cycle time *T* from suppliers to distributor
- $n_{0k}$  : number of deliveries per cycle time  $t_d$  from distributor to retailers,  $k = 1,2,3$

As an illustration, the supplier-distributor-retailer inventory system is depicted in Figure 1.



**Figure 1.** Supplier-distributor-retailer inventory system

We consider the supply chain system consisting of one supplier, one distributor and one retailer, purchasing an item through this chain.

### **The Retailers' Deteriorating Inventory System**

In general, a retailer's deteriorating inventory system is described as follows:

Retail demand depends on two elements—primary demand for the product and store-level factors that influence consumers' sensitivity to retail. Specifically, let *p* represent price, and retail demand be  $q_i = \alpha - \beta p_i$  where  $\alpha > 0$  represents the primary demand and  $\beta$  >0 represents the store-level factors. The consumers' price decreases proportionally with time going.

$$
p_i = p_{i-1}\lambda, 0 < \lambda < 1, i = 1, \dots, n
$$

where  $\lambda$  represents the proportional number. The life cycle time of product is *tl*. It means the finished goods should be sold out by the time.

The change inventory level,  $dQ_{ri}(t)$ , during an infinitesimal time,  $dt$ , is a function of the deterioration ratea, demand rate *d* and the inventory level  $Q_{ri}(t)$ . It is formulated as

$$
\frac{dQ_{ri}(t)}{dt} = -d - \theta Q_{ri}(t), 0 \le t \le t_{ri}
$$
 (1)

For a periodic cycle of  $t_{ri}$ , the inventory level  $Q_{ri}(t_{ri}) = 0$  and at the initial time,  $Q_{ri}(t_{ri}) = S_{ri}$ ; the solution of (1), after adjusting for the constant of integration is

$$
Q_{ri}(t) = \frac{d_i}{\theta} \left[ e^{\theta(t_{ri} - t)} - 1 \right], 0 \le t \le t_{ri}
$$
 (2)

From equation (1) and (2), the initial inventory level can be derived as:

$$
S_{ri} = \frac{-d_i + d_i e^{\theta t_{ri}}}{\theta} \tag{3}
$$

and the deterioration amount during  $t_{ri}$  is

$$
W_{ri} = S_{ri} - d_i t_{ri} = \frac{-d_i + d_i e^{\theta t_{ri}}}{\theta} - d_i t_{ri} = A_{ri} \theta \tag{4}
$$

From equation (4), the carrying inventory during *tri* can be derived as:

$$
A_{ri} = \frac{d_i e^{\theta t_{ri}} - d_i - \theta d_i t_{ri}}{\theta^2}
$$
 (5)

Therefore, the retailer's carrying cost  $HC_{ri}$  for a periodic cycle is given by:

$$
HC_{ri} = A_{ri} \times H_r = \left[ \frac{d_i e^{\theta t_{ri}} - d_i - \theta d_i t_{ri}}{\theta^2} \right] H_r
$$
 (6)

The retailers inventory cost per replenishment period *trk* is depicted by the following formula: period cost = ordering cost + carrying cost + deteriorating cost

$$
TC_{ri} = q_i c + \frac{de^{\theta t_{ri}} - d - \theta dt_{ri}}{\theta^2} H_r + \frac{-d + de^{\theta t_{ri}} - \theta dt_{ri}}{\theta} P_r \tag{7}
$$

Thus, we obtain the total cost  $TC_r$  through the production cycle is given by:

$$
TC_r = \sum_{i=1}^n TC_{ri} \tag{8}
$$

$$
= \sum_{i=1}^{n} \left( q_i c + \frac{de^{\theta t} r_i - d - \theta dt_{ri}}{\theta^2} H_r + \frac{-d + de^{\theta t} r_i - \theta dt_{ri}}{\theta} P_r \right)
$$

where

$$
t_{ri} = \frac{q_{ri}}{d} = \frac{\alpha - \beta p_i}{d} \tag{9}
$$

# **The Distributor's Deteriorating Inventory System**

The change inventory level,  $dQ_d(t)$ , during an infinitesimal time, *dt*, is a function of the deterioration ratea, demand rate  $d_k$  and the inventory level  $Q_d(t)$ . It is formulated as

$$
\frac{dQ_d(t)}{dt} = -\sum_{k=1}^3 d_k - \alpha Q_d(t), 0 \le t \le t_d \tag{10}
$$

For a periodic cycle of  $t_d$ , the inventory level  $Q_d(t_d) = 0$  and at the initial time,  $Q_d(0) = S_d$ ; the solution of (11), after adjusting for the constant of integration is

$$
Q_d(t) = \frac{\sum_{k=1}^{3} d_k}{\alpha} \left[ e^{\alpha (t_d - t)} - 1 \right], 0 \le t \le t_d \tag{11}
$$

From equation (10) and (11), the initial inventory level can be derived as:

$$
S_d = \frac{-\sum_{k=1}^{3} d_k + \sum_{k=1}^{3} d_k e^{\alpha t} d_k}{\alpha}
$$
 (12)

and the deterioration amount during *t<sup>d</sup>* is

$$
W_d = S_d - \sum_{k=1}^3 d_k t_d - \sum_{k=1}^3 W_{rk} = A_d \alpha \tag{13}
$$

Thus, the deterioration cost is

$$
W_d \times P_d = \left[\frac{-\sum_{k=1}^3 d_k + \sum_{k=1}^3 d_k e^{\alpha t} d - \alpha \sum_{k=1}^3 d_k t_d}{\alpha}\right]
$$

$$
\sum_{k=1}^3 \frac{-d_k + d_k e^{\alpha t} r^{\alpha t} - \alpha d_k t_r}{\alpha} P_d
$$
(14)

From equation (13), the carrying inventory during *t<sup>d</sup>* can be derived as:

$$
A_{d} = \left[ \frac{-\sum_{k=1}^{3} d_{k} + \sum_{k=1}^{3} d_{k} e^{\alpha t} d - \alpha \sum_{k=1}^{3} d_{k} t_{d}}{\alpha^{2}} - \sum_{k=1}^{3} \frac{-d_{k} + d_{k} e^{\alpha t} r^{k} - \alpha d_{k} t_{r k}}{\alpha^{2}} \right]
$$
(15)

Thus, the distributor's carrying cost  $HC<sub>d</sub>$  for a periodic cycle is given by:

$$
HC_d = A_d \times H_d \tag{16}
$$

Therefore, the total cost for distributor is

$$
TC_d(T) = C_d \times n_{10} + HC_d \times n_{10} + W_d \times n_{10}
$$
  
=  $C_d \times n_{10} + \left[ \frac{-\sum_{k=1}^{3} d_k + \sum_{k=1}^{3} d_k e^{\alpha t} d - \alpha \sum_{k=1}^{3} d_k t_d}{\alpha^2} - \frac{\sum_{k=1}^{3} \frac{-d_k + d_k e^{\alpha t} r_k - \alpha d_k t_r k}{\alpha^2}}{\alpha^2} \right] H_d \times n_{10} + \left[ \frac{-\sum_{k=1}^{3} d_k + \sum_{k=1}^{3} d_k e^{\alpha t} d - \alpha \sum_{k=1}^{3} d_k t_d}{\alpha} - \frac{\alpha}{\alpha} \right] P_d \times n_{10} \tag{17}$ 

### **The Suppliers' Deteriorating Inventory System**

The change inventory level,  $dQ_{pi}(t)$ , during an infinitesimal time,  $dt$ , is a function of the deterioration rate  $\alpha$ , demand rate  $d_k$ , the order arrangement rate  $m_i$  and the inventory level  $Q_{pi}(t)$ . It is formulated as

$$
\frac{dQ_{pi}(t)}{dt} = -\sum_{k=1}^{3} m_i d_k - \alpha Q_{pi}(t), 0 \le t \le T,
$$
  
where  $\sum_{i=1}^{2} m_i = 1$  (18)

For a periodic cycle of *T*, the inventory level  $Q_{pi}(T) = 0$  and at the initial time,  $Q_{pi}(0) = S_{pi}$ ; the solution of (18), after adjusting for the constant of integration is

$$
Q_{pi}(t) = \frac{\sum_{k=1}^{3} m_{i} d_{k}}{\alpha} \left[ e^{\alpha (T-t)} - 1 \right], 0 \le t \le T
$$
 (19)

From equation (18) and (19), the initial inventory level can be derived as:

$$
S_{pi} = \frac{-\sum_{k=1}^{3} d_k m_i + \sum_{k=1}^{3} d_k m_i e^{\alpha T}}{\alpha}
$$
(20)

and the deterioration quantity during *T* is

$$
W_{pi} = S_{pi} - \sum_{k=1}^{3} m_{i} d_{k} T - m_{i} W_{d}
$$
  
= 
$$
\frac{-\sum_{k=1}^{3} d_{k} m_{i} + \sum_{k=1}^{3} d_{k} m_{i} e^{aT}}{\alpha} - \sum_{k=1}^{3} m_{i} d_{k} T
$$
  
- 
$$
\left(\sum_{k=1}^{3} \frac{-d_{k} + d_{k} e^{at} d - a d_{k} t_{d}}{\alpha} - \sum_{k=1}^{3} \frac{-d_{k} + d_{k} e^{at} r_{k} - a d_{k} t_{r k}}{\alpha} - \right) m_{i}
$$
  
=  $A_{pi} \alpha$  (21)

Thus, the deterioration cost is

$$
W_{pi} \times P_{pi}
$$
\n
$$
= \sum_{k=1}^{3} \left[ \left( \frac{-d_k m_i + d_k m_i e^{\alpha t_d} - \alpha m_i d_k t_d}{\alpha} \right) - \left( \frac{-d_k + d_k e^{\alpha t_d} - \alpha d_k t_d}{\alpha} - \frac{-d_k + d_k e^{\alpha t_r k} - \alpha d_k t_r}{\alpha} \right) m_i \right] \times P_{pi}
$$
\n
$$
(22)
$$

From equation (21), the carrying inventory within  $t_d$ can be derived as:

$$
A_{pi} = \sum_{k=1}^{3} \left[ \left( \frac{-d_k m_i + d_k m_i e^{\alpha t_d} - \alpha m_i d_k t_d}{\alpha^2} \right) - \left( \frac{-d_k + d_k e^{\alpha t_d} - \alpha d_k t_d}{\alpha^2} - \frac{-d_k + d_k e^{\alpha t_{rk}} - \alpha d_k t_{rk}}{\alpha^2} \right) m_i \right]
$$
(23)

Thus, the supplier's carrying cost  $HC_{pi}$  for a periodic cycle is given by:

$$
HC_{pi} = A_{pi} \times H_{pi} \tag{24}
$$

Thus, the total cost for suppliers is

$$
TC_{p}(T) = \sum_{i=1}^{2} (C_{pi} \times n_{10} + HC_{pi} \times n_{10} + W_{pi} \times n_{10})
$$
  
\n
$$
= \sum_{i=1}^{2} C_{pi} \times n_{10} + \sum_{i=1}^{2} \sum_{k=1}^{3} \left[ \left( \frac{-d_{k}m_{i} + d_{k}m_{i}e^{at} - \alpha m_{i}d_{k}t_{d}}{a^{2}} \right) - \left( \frac{-d_{k} + d_{k}e^{at} - \alpha d_{k}t_{d}}{a^{2}} - \frac{-d_{k} + d_{k}e^{at} + \alpha d_{k}t_{rk}}{a^{2}} \right) m_{i} \right] H_{pi} n_{10}
$$
  
\n
$$
+ \sum_{i=1}^{2} \sum_{k=1}^{3} \left[ \left( \frac{-d_{k}m_{i} + d_{k}m_{i}e^{at} - \alpha m_{i}d_{k}t_{d}}{a} \right) - \left( \frac{-d_{k} + d_{k}e^{at} - \alpha d_{k}t_{d}}{a} - \frac{-d_{k} + d_{k}e^{at} + \alpha d_{k}t_{rk}}{a} \right) m_{i} \right] P_{pi} n_{10} \qquad (25)
$$

## **The Integrated Three-Echelon Deteriorating Inventory System**

The integrated total cost can be obtained as:

$$
TC = TC_r + TC_d + TC_p \tag{26}
$$

The optimal values of  $T$ ,  $n_{10}$ ,  $n_{01}$ ,  $n_{02}$  and  $n_{03}$  denoted by  $T^*$ ,  $n_{10}^*$ ,  $n_{01}^*$ ,  $n_{02}^*$  and  $n_{03}^*$  respectively, must satisfy equations (27) and (28), and will be located in the vicinity of  $n_{0k}^{\#}$  that satisfy equation (29).

$$
\frac{dTC}{dT} = 0\tag{27}
$$

$$
TC(n_{ik}^* - 1) \ge TC(n_{ik}^*) \ge TC(n_{ik}^* + 1)
$$
\n(28)

$$
\frac{dTC}{dn_{ik}^{\#}} = 0\tag{29}
$$

where  $i = 0.1$  and  $k = 0.1, 2, 3$ 

### **Result and Discussion**

## **Numerical Example**

A numerical example is used to illustrate this case discussed. The related data from suppliers are as follows:  $T=1$  year,  $H_{p1}=H_{p2}=\$5$  per year,  $C_{p1} = C_{p2} = $5000$  per time,  $P_{p1} = P_{p2} = $20$  per unit,  $m_1 = m_2 = 0.5$ . The related data from distributor are as follows:  $H_d = $20$  per unit per year,  $C_d = $1000$  per time, *Pd*=\$30 per unit. The related data from retailers are as follows: *d1*=*d2*=10000, *d3*=6000,  $H_{r1} = H_{r2} = $50$  per unit per year,  $H_{r3} = $70$  per unit per

year, *Cr1*=*Cr2*=\$600 per time, *Cr3*= \$600 per time, *Pr1* =*Pr2*=\$50 per unit, *Pr3*=\$80 per unit, θ=0.05. The numerical results are tabulated in Table 1. The sensitivity analysis for varying rates of demand, the retailers' carrying cost, the retailers' deterioration cost, the distributor's carrying cost, the suppliers' carrying cost and rates of deterioration are tabulated in Table 2.

### **Comment on the Sensitivity Analysis**

The main conclusions found from the sensitivity analysis are as bellows:

- (1) When the retailers' demand rate increases, each player's total cost *TCr*, *TCd*, *TC<sup>p</sup>* ; the joint total cost *TC* as well as the number of  $n^*_{0k}$  will increase also.
- (2) When he distributor, the suppliers and the retailers' carrying cost increases, the number of  $n^*$ <sub>10</sub> remains the same, but the number of  $n^*$ <sub>01</sub> tends to decrease. If the carrying cost decreases, the reverse is also true.
- (3) As the retailers' deterioration cost increases, the number of deliveries from distributor to retailers tends to increase. Each player's total cost, except the suppliers' cost tends to increase. The joint total cost *TC* increases as well.
- (4) As soon as the deterioration rateαincreases, each player's total cost and the joint total cost tend to increase. But, the number of deliveries remains the same.
- (5) The joint total cost *TC* is more sensitive to the parameter of the distributor's carrying cost *Hd*. The increase is over 20% as *H<sup>d</sup>* increases by 30%.

**Table 1.** TC with different combinations of  $n_{ik}$ 

T	$n_{1,0}$	$n_{01}$	$n_{02}$ $n_{03}$		$TC_r$	$TC_d$	$TC_n$	$TC^*$		
1		1	1	1	761007	20829	23219**	805056		
1		5	5	23	125610	277077	23219	425906		
1		20	20	34	63605	284665	23219	371489		
$1*$	$1*$	$21*$	$21*$	$33*$	63551*	284708	23219	371478*		
		9.4	24	29	64150	284798	23219	372168		
1	9.	1		1	379432	11832**	665860	1057124		
1	2	1		22	280949	42021	665860	988830		
	2	24	24	33	85106	142721	665860	893687		
Optimal solution that minimizes $TC$ . Notes: *										

\*\* Optimal solution that minimizes  $TC_p$  or  $TC_d$ .

**Table 2.** Sensitivity analysis when a parameter is changed.

Para- meter	% changed $n_{10}$ <sup>*</sup> $n_{01}$ <sup>*</sup> $n_{02}$ <sup>*</sup> $n_{03}$ <sup>*</sup> $TC_r$ $TC_d$						$TC_n$ $TC(n^*_{ik})$
$d_1$	No change	1	21	21	33	63551 284708 23219	371478
	$-30\%$	1	17	21	33	59460 251898 21694	333053
	$+30%$	1	23	21	33	67088 317484 24745	409317
$H_{r}$	$-30\%$	1	23	21	33	59681 284589 23219	367489
	$+30%$	1	17	21	33	66925 284746 23219	374891
$P_{r1}$	$-30\%$	1	21	21	33	63389 284685 23220	371293
	$+30%$	1	20	21	33	63729 284708 23219	371657
$H_d$	$-30\%$	1	20	21	33	63551 205544 23219	292314
	$+30%$	1	21	21	33	63603 363811 23219	450633
	$-30\%$	1	21	21	33	63551 284708 23219	371478
$H_{pl}$	$+30%$	1	21	21	33	63551 284708 23219	371478
$\theta$	$-30\%$	1	21	21	33	63111 277315 19207	359633
	$+30%$	1	20	20	33	64024 292125 27272	383422

# **Conclusion**

This paper discusses the optimal joint-cost policy in a two-suppliers three-echelon inventory model that integrates the upper, middle, and lower levels of the supply chain. By using the integrated approach that takes account of the suppliers, the distributor and the retailers, the total joint cost is found to be less than the independent approach by the individual player. The result is validated through sensitivity analysis. Furthermore, recent advances in communications and information technology provide greater opportunity for significant savings in logistics cost by implementing strategic alliances within the supply chains.

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